

The curriculum for project management should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage.

**Totality of Project Management (TPM)  
 is in line with NITI Aayog's above recommendation.**

## Four days online program

# **TOTALITY OF PROJECT MANAGEMENT (TPM) ONLINE** leading to the **Certificate In Project Management (CIPM) administered by i2P2M**

- **Totality of Project Management training is conducted by Centre for Excellence in Project Management (P) Ltd (CEPM).**
- **Certificate In Project Management (CIPM) is administered by International Institute of Projects and Program Management (i2P2M), which is the only Indian Company with ISO 17024:2012 accreditation for its Certificate In Project Management.**

**Batch-3** : 1 to 4 May 2022 (Sun to Wed)

**Batch-5** : 3 to 6 June 2022 (Fri to Mon)

**Batch-7** : 1 to 4 July 2022 (Fri to Mon)

**Batch-4** : 16 to 19 May 2022 (Mon to Thu)

**Batch-6** : 17 to 20 June 2022 (Fri to Mon)

**Batch-8** : 15 to 18 July 2022 (Fri to Mon)

**Register at : [www.totalityofpmonline.com](http://www.totalityofpmonline.com)**



### Faculty

**Ruchira Jain, Managing Director, CEPM**

First Certified Senior Project Manager (CSPM) of India  
**One of the foremost trainer globally**



I have attended many other classes in project management both formal (university, academic setting) and informal (non-academic) but Ms. Ruchira Jain's delivery and mastery of topics is unparalleled. My hats off to her teaching.

- Brian Ernest Regalado, Founder and Lead Educator, Build Quotient AEC Training Institute. Philippines



Totality of Project Management (TPM) was superb program and Madam Ruchira Jain's teaching skill is superb. It is memorable and life time experience.

- S M Yadav, Project Manager (Civil), DMRC



Online program on Totality of Project Management (TPM) that Ruchira Jain taught was very rich in contents. She is an excellent teacher. TPM program gets 10 by 10.

- Linda Ottmann, International Association of Project Managers, Europe



The concepts when and where to use what with purpose is so superbly explained with such a simplicity within just 3 days covering entire project cycle is unthinkable.

- R C Srivastava, General Manager-PJ

I am completely amazed by the content and presentation of the Totality of Project Management module and will make India at the top in becoming a project oriented nation. **Ms. Ruchira Jain is an awesome teacher.**

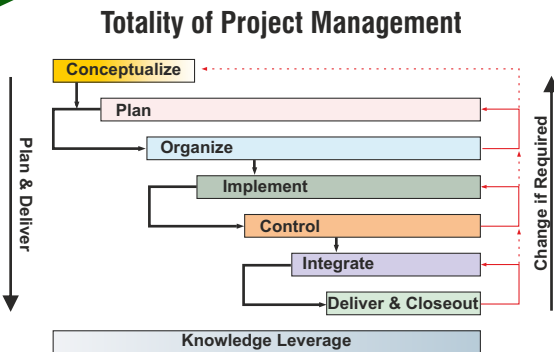
Anjali Chawla, DWSS, Punjab Government

**Enhance knowledge and Competence. Seize this great opportunity !**

## Why is TPM Training followed by Certificate In Project Management (CIPM) Exam the best worldwide? Some of the reasons are:

### Reason 1

Eight Project Life Cycle Phases



Totality of Project Management (TPM) is in line with NITI Aayog's recommendations for the project management curriculum.

Excerpts from **NITI Aayog** Task Force Report. :

'The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage'.

### Reason 2

ISO Accreditation

**Certificate In Project Management (CIPM) is administered by i2P2M, which is the only Indian Company with ISO 17024:2012 accreditation in Project Management for it's Certificate In Project Management.**



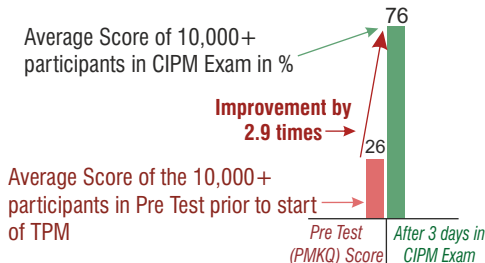
(International Accreditation as per ISO/IEC 17024:2012)

**IAF** - International Accreditation Forum

**NABCB** - National Accreditation Board for Certification Bodies under Quality Council of India (QCI). The nodal ministry of QCI is Ministry of Commerce and Industry, Government of India.

### Reason 3

Fantastic Improvement after 3 days of Training



The Totality of Project Management (TPM) training starts with an initial knowledge assessment Pre-Test through CEPM's Project Management Knowledge Quotient (PMKQ) tool. After the TPM training we find an astounding improvement. For example, there was a 2.9 times improvement in the 10000+ participants.

### Reason 4

International Recognition



CIPM certification is recognised by International Association of Project Managers (IAPM). It is a major additional global qualification for a participant.

CIPM holders will also be eligible to get the certification Certified Senior Project Manager (CSPM) from the International Association of Project Managers (IAPM), Europe.

### Reason 5

Becoming Global



On August 30, 2021, the historic signing of the Memorandum of Understanding (MoU) between Philippines Institute of Civil Engineers, Inc. (PICE), Construction Manpower Development Fund (CMDf) and International Institute of Projects and Program Management (i2P2M), to promote Totality of Project Management (TPM) in Philippines.

### Reason 6

Value for Money



NITI Aayog is recognised i2P2M is one of the 4 global certification bodies in the world. The combined cost for the TPM Training followed by CIPM Certification from i2P2M is anywhere from **1/3<sup>rd</sup> to 1/4<sup>th</sup>** of other certifications thus making a huge savings to organisations.

### Reason 7

Robustness



CIPM exam paper is divided into 4 sections and each section has to be independently cleared in addition to obtaining minimum % marks for the entire paper ensuring robustness of the exam. CIPM is UNIQUE as all other global PM certification bodies have no negative marking and only overall paper has to be passed.

The Certificate In Project Management (CIPM) Examination has negative marking for wrong answers making CIPM Credential most admired in the world with its robustness.

Being a global program participants can choose their local time.

**Suggested Timings:** 9.30 am to 5.30 pm inclusive of breaks

**Batch-3** : 1 to 4 May 2022 (Sun to Wed)

**Batch-5** : 3 to 6 June 2022 (Fri to Mon)

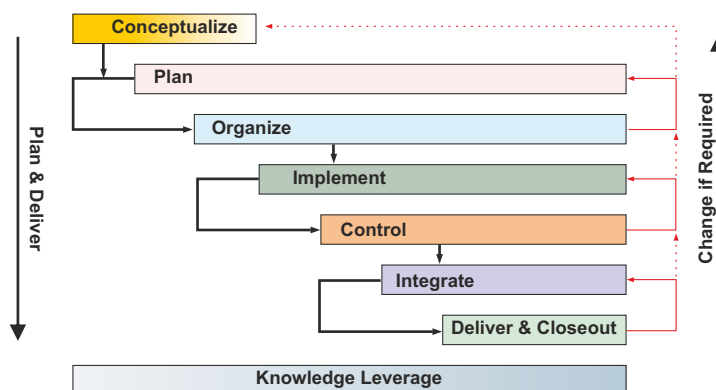
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Totally of Project Management (TPM) covers 8 Project Life Cycle Phases, 36 Knowledge Areas and 119 Concepts.



TPM has eight Project Life Cycle (PLC) phases – Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver & Closeout and Knowledge Leverage. Each phase has been depicted using different colors of varying intensity showing the intensity of the work during that phase. Three additional Project Life Cycle phases Organize, Integrate, Knowledge Leverage were introduced first time globally.

Totally of Project Management (TPM) is most unique globally. Its additional 3 project life cycle phases namely Organise, Integration and Knowledge Leverage added to conventional 5 project life cycle phases used by other global PM associations.

CIPM Exam administered by International Institute of Projects and Program Management (i2P2M) Is divided in 4 independent sections to pass in addition to the minimum % marks for the entire paper in UNIQUE as against only one section only followed by all the global certification bodies. This ensures robustness of the exam testing knowledge of a candidate across the syllabus. The CIPM Examination fee varies from half to one fourth of the fee charged by the other global certification bodies.

Module 1 on Totality of Project Management is in line with NITI Aayog's recommendations for the project management curriculum.

Excerpts from NITI Aayog Task Force Report. : 'The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage'.

**2.5 hour Certificate In Project Management (CIPM) online exam will take place from 3.00 pm to 5.30 pm.**

Batch 3: 4 May | Batch 4: 19 May | Batch 5: 6 June | Batch 6: 20 June | Batch 7: 4 July | Batch 8: 18 July

**Certificate In Project Management (CIPM) is administered by i2P2M, which is the only Indian Company with ISO 17024:2012 accreditation in Project Management for it's Certificate In Project Management.**



**IAF** - International Accreditation Forum

**NABCB** - National Accreditation Board for Certification Bodies under Quality Council of India (QCI). The nodal ministry of QCI is Ministry of Commerce and Industry, Government of India.

## Totality of Project Management – Some Comments



“What makes Certificate In Project Management (CIPM) program world class is its comprehensive syllabus covering 8 project life cycles phases, 36 knowledge areas and 117 concepts with an extremely robust certification process. **I myself have gone through the CIPM and in my opinion, it should be a pre-requisite for all PM professionals globally.**”

- Prof. Dr. B. Nag, IIM Calcutta (2015)



“Certificate In Project Management (CIPM) is unique and should become **a must for professionals of an enterprise to create a common vocabulary**”

- Dr. Hiroshi Tanaka, President, Project Management Association, Japan and PM Advocate of JGC Corpn. (2007)



“This module should be taught to all government and corporate officials who are in any way managing a project”

-Brig. Vikram Nagpal, IDS



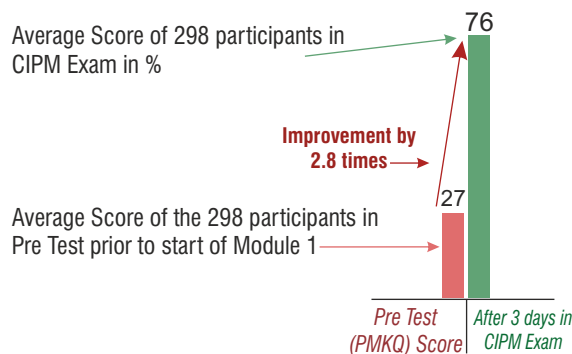
“All the project management personnel must go through this program. It must be kept mandatory to first go through this course before going to be selected in Project Department”.

- P R Parate, GM (PJ), IOC

**17000+ professionals across 600+ companies from 25 countries have done Totality of Project Management. Some leading companies are :**



The training is started with an initial knowledge assessment Pre Test through CEPM's Project Management Knowledge Quotient (PMKQ) tool. After the TPM training we find an astounding improvement. For example, there was a 2.8 times improvement in the 298 participants of the EDPM 2020 and EDPM 2021 (batches 1-4) diploma program.



A participant will also be eligible to get certification from International Association of Project Managers (IAPM), Liechtenstein.

The CIPM certificate is recognised by the International Association of Project Managers (IAPM), Liechtenstein. Depending on your experience, you can either become a Certified Project Manager (CPM) or a Certified Senior Project Manager (CSPM) from IAPM by paying a small fee. It is a major additional global qualification.

**ISO 17024:2012 accredited Certificate In Project Management (CIPM) credential is aligned to TPM syllabus**

**CIPM Exam will be held from 3.00 pm to 5.30 pm**

**Batch 3: 4 May | Batch 4: 19 May | Batch 5: 6 June | Batch 6: 20 June | Batch 7: 4 July | Batch 8: 18 July**

The International Institute of Projects and Program Management (i2P2M) administers the ISO17024:2012 accredited Certificate In Project Management credential Examination. The CIPM exam is the only PM exam globally with negative marking providing robustness to the examination process.

























The Exam consists of one paper with 150 multiple choice questions sub-divided into 4 sections across the 8 project life cycle phases. Questions are based on application of knowledge, scenarios and computations. Maximum marks for the paper is 200. Candidates must clear each section independently by scoring minimum 50% marks in each section as well as 60% marks across the overall paper. It is a rigorous exam with negative marking of 25% of the allotted marks deducted for selecting wrong answers.

**TPM Syllabus is in line with Niti Aayog's recommendation for project management which leads to Certificate In Project Management (CIPM) with ISO1024:2012 accreditation**

26 Knowledge Areas out of the 36 knowledge Areas is shown below

TPM's Eight Project Life Cycle Phases (PLC)

(bullets) cover 82 out of the 119 PM concepts

Project Life Cycle Phase - Conceptualize		Project Life Cycle Phase - Plan (Contd.)		Project Life Cycle Phase - Control (Contd.)	
	<ul style="list-style-type: none"> <li>Stakeholder Requirements</li> <li>Stakeholder Analysis</li> </ul>		<ul style="list-style-type: none"> <li>Risk vs. Project Life Cycle</li> <li>Risk assessment</li> <li>Risk Identification</li> <li>Risk Register</li> </ul>		<ul style="list-style-type: none"> <li>Leadership</li> <li>Motivation Theories</li> <li>Conflict Resolution</li> </ul>
	<ul style="list-style-type: none"> <li>PESTLE Analysis</li> <li>Investment Appraisal</li> <li>Benefits Realisation</li> <li>Project Charter</li> </ul>	<b>Project Life Cycle Phase - Organize</b>		<b>Project Life Cycle Phase - Integrate</b>	
			<ul style="list-style-type: none"> <li>Roles, Duties and Responsibilities</li> <li>Responsibility Assignment Matrix</li> </ul>		<ul style="list-style-type: none"> <li>Project Definition</li> <li>Integrate project work</li> <li>Manage Project Plan</li> </ul>
<b>Project Life Cycle Phase - Plan</b>		<b>Project Life Cycle Phase - Implement</b>		<b>Product Integration</b>	
	<ul style="list-style-type: none"> <li>Why Plan?</li> <li>Project Management Plan</li> </ul>		<ul style="list-style-type: none"> <li>Risk Tools</li> <li>Risk Response Strategies</li> </ul>		<ul style="list-style-type: none"> <li>Integration Platform</li> <li>Integration sequence</li> <li>Verification &amp; Validation</li> </ul>
	<ul style="list-style-type: none"> <li>Scope Planning</li> <li>Scope Statement</li> <li>Work Breakdown Structure</li> <li>Work Package</li> <li>Scope Management Plan</li> </ul>		<ul style="list-style-type: none"> <li>Types of Teams</li> <li>Characteristics of Teams</li> <li>Team Building</li> <li>Barriers to Communication</li> </ul>		<ul style="list-style-type: none"> <li>Delivery Checklist</li> <li>Project Acceptance</li> </ul>
<b>Time Management</b>			<ul style="list-style-type: none"> <li>Issue Logs</li> <li>Issue Histogram</li> </ul>	<b>Project Life Cycle Phase - Deliver &amp; Closeout</b>	
		<b>Procurement</b>			<ul style="list-style-type: none"> <li>Purchase Order Closeout</li> <li>Contract Closeout</li> <li>Project/Product Warranties</li> </ul>
<ul style="list-style-type: none"> <li>Precedence Diagramming Method (PDM)</li> <li>Program Evaluation and Review Technique (PERT)</li> <li>Duration Estimates</li> <li>Logical Relationships and Dependencies</li> <li>Critical Path</li> <li>Project Network Analysis</li> <li>Gantt Chart</li> </ul>		<b>Project Life Cycle Phase - Control</b>			<ul style="list-style-type: none"> <li>Project Closeout Report</li> <li>Lessons Learned</li> </ul>
	<ul style="list-style-type: none"> <li>Cost Estimating</li> <li>Cost Baseline</li> </ul>		<ul style="list-style-type: none"> <li>Statistical Quality Control</li> <li>Pareto Diagram</li> <li>Cause and Effect Analysis</li> <li>Control Charts</li> <li>Benchmarking</li> </ul>	<b>Project Life Cycle Phase - Knowledge Leverage</b>	
	<ul style="list-style-type: none"> <li>Health, Safety and Environment with Indian context</li> </ul>	<b>Change</b>			<ul style="list-style-type: none"> <li>What is a Project?</li> <li>Operations vs Projects</li> <li>Programmes</li> </ul>
	<ul style="list-style-type: none"> <li>Corporate Social Responsibility (CSR)</li> </ul>		<ul style="list-style-type: none"> <li>Change Management Concepts</li> <li>The Need for Change Control</li> <li>Change Control Procedures</li> </ul>	<b>PM Fundamentals</b>	
	<ul style="list-style-type: none"> <li>What is Quality?</li> <li>Quality Plan</li> <li>Cost of Quality</li> </ul>		<ul style="list-style-type: none"> <li>Information Management Fundamentals</li> <li>Earned Value Management</li> <li>Estimate at Completion</li> </ul>	<ul style="list-style-type: none"> <li>Why Modern PM is the Key Discipline?</li> <li>Project Management</li> <li>Triple Constraints</li> <li>Project Life Cycle</li> <li>Uncertainties vs. Life Cycle</li> <li>Amount at Stake vs. Life Cycle</li> </ul>	



## Understanding the Totality of Project Management (TPM)

**"Live Online program on Totality of Project Management (TPM) that Ruchira Jain taught was very rich in contents. She is an excellent teacher and having rich experience. The training program was strengthened through numerous examples and exercises. TPM program gets 10 by 10".**



- Linda Ottmann  
International Association of Project Managers (IAPM), Europe

**"Superb program, superb faculty, 100% satisfied. The programme was arranged nicely. There is lot of contents in TPM which is priceless. It must be kept mandatory for any engineer to first go through this course and thereafter he can be selected in Project Department".**



- P R Parate, GM (PJ), IOC

**"Knowledge imparted by Mrs. Ruchira Jain was mind blowing, she has arranged the topic in perfect sequence for ease of understanding. All the engineers handling the project / maintenance planning should attend this program.**

- Manish Gupta, Deputy General Manager-Projects, IOC

**"The faculty, Ms. Ruchira Jain has shown excellent mastery of the topics as she confidently and competently delivered each and every one of 17 units. Ms. Jain's delivery and mastery of topics is unparalleled. My hats off to her teaching. The module on Totality of Project Management (TPM) is the ultimate in learning with the highest possible quality of contents and delivery.**



- Brian Ernest Regalado, Founder and Lead Educator, Build Quotient AEC Training Institute, Philippines

**"Totality of Project Management (TPM) was superb program and Madam Ruchira Jain's teaching skill is superb. It is memorable and life time experience.**



- S M Yadav, Project Manager (Civil), DMRC

**"This module should be taught to all government and corporate officials who are in any way managing a project which has a tangible and measurable output. "**



- Brig. Vikram Nagpal, IDS

**"It has broadened my project management knowledge and skills with many new learnings - a superb experience".**



- Thinley Wangdi, CFO  
Ministry of Forest and Agriculture, Bhutan

**"Really lucky to have enrolled in this course. The module is absolutely a gem. It mixes all basic and the profound and neatly connects them with simple and solid fundamentals. Top of the shelf course".**



- Anupam Mukherjee, AGM, NTPC

**"The faculty Mrs. Ruchira Jain's way of explaining the topics is commendable. This program on Project Management is a must for not only project guys, in fact it should be a mandatory thing for every professional in every industry".**



- Shashank Tiwari, HMEL, Petrochemical Project

**"I feel that in each and every corporate/ psus/ companies and engineering colleges the course must be included for every executive".**



- Ramanpratap Singh, Northern Coalfield

**"It was my dream to get the best contents from the best teacher in project management. Today at the completion of Module 1 on Totality Project Management taught by Madam Ruchira Jain had awakened my dreams.**



- Subas Subedi, Helvetas, Nepal

**"Knowledge imparted by Mrs. Ruchira Jain was great. Her experience in the field helped a lot on self-improvement as a person and in professional life.**



- Sajith V, Sr. Deputy General Manager (Signalling & Telecom), Kochi Metro

**"An excellent Class with great value addition in my professional life.**



- Capt. Sandeep, Indian Navy

**"Great module. Had all the contents I had always wanted to understand and get inputs from the authority on the subject and I got it.**



- Vijayakumari G, DGM (Rail Marketing)

**"I am completely amazed by the content and presentation of the Totality of Project Management module and will make India at the top in becoming a project oriented nation. Ms. Ruchira Jain is an awesome teacher .**

- Anjali Chawla, Executive Engineer, Department of Water Supply & Sanitation, Punjab Government.

**"It's great to be a part of this course.**



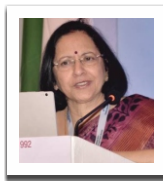
- Mantrana Gola, JICA

**"I have just one word for all of you WOW. It was fabulous".**



- Shilpi Mittal, Manager, McDermott

## Brief introduction of the faculty Mrs. Ruchira Jain



- ▶ Is Managing Director, Centre for Excellence in Project Management (P) Ltd. (CEPM)
- ▶ Was deeply involved with various facets of project management dissemination in CEPM since 1995.
- ▶ In 2007 became 1<sup>st</sup> person in India to be certified as a Certified Senior Project Manager (CSPM).
- ▶ In 2000 became 1<sup>st</sup> Asian woman to be certified as Certified Project Management Associate (CPMA).
- ▶ Has played a key role in organising CEPM's 28 Global Symposiums on Project Management held every year since 1992.
- ▶ A top rated trainer, she has trained 11,000+ professionals since 2001 from leading private and public sector companies like NTPC, Indian Oil, ONGC, DRDO, GAIL, Power Grid, SAIL, ABB, Adani, BG India, CBIP, CITEC, HPCL, Idea Cellular, Infineon Singapore, ISRO, JSPL, JCB, JICA, Jubilant, Johnson Controls, L&T, Maruti Suzuki, Ministry of Statistics & Programme Implementation, MGSIPA, NITRO, NHPC, Nuclear Power, NPC, Siemens, Tata Projects, Tata Power, Technimont ICB, Tehri Hydro, Thermax etc.
- ▶ Was the key architect of the globally well-known and widely used Project Management e-learning site [www.pmGURUonline.com](http://www.pmGURUonline.com) used across the globe with over 200 companies.
- ▶ Keynote speaker at various international and national PM forums including at IEEE, and Global Symposiums on Project Management.
- ▶ Was an Invited speaker at the Project Management World Congress in Panama in 2015 and the World Project Management Forum in 2020.
- ▶ Was a Board Member for three terms of the Education & Training Board of IPMA from 2008 -2012. Was only person from Asia when first elected in the E&T Board.
- ▶ Over the decades her students have taken up the top leadership positions in government and public and private sector companies.
- ▶ In short, she is a dedicated project management professional with remarkable qualities in teaching the complexities of project management in a simple manner with practical illustrations.

She has authored two books:



(2018) 60 participants of CEPM's workshop on  
Totality of Project Management.



(2011) Seen with the former President of India Dr. APJ Abdul Kalam  
in the Global Symposium on Project Management



(2013) Dr. M.V. Moily, former Petroleum Minister releasing,  
Ruchira Jain's book 'Totality of Project Management'



(2017) Suresh Prabhu, former Railway Minister releasing  
Ruchira Jain's 2<sup>nd</sup> book 'Building A Project Orientated Society'



**Centre**

**for Excellence in Project Management (P) Ltd.**  
*strengthening project management since-1992*

**CEPM**

Centre for Excellence in Project Management (P) Ltd. (CEPM) formed in 1992 laid the scientific foundation of project management in India through the International conference to organised in association with UNDP in 1992.

CEPM has exposed millions on project management through TV, national newspapers, interviews and conducted 1000+ programs on varied aspects of project and program management. CEPM is your trusted project management partner.

CEPM's flagship Totality of Project Management (TPM) curriculum has exhaustive coverage of entire PM processes from concept to commissioning across 8 project life cycle phases covering hard and soft skills and addressing India specific issues and is in line with NITI Aayog's recommendations for the project management curriculum.

#### Registration Fee

**Including Training & CIPM Certification Fee (Lowest in the world)**



**4 Days Online**  
**INR 34,500 (US\$ 460)**  
**per person**

**10% discount** on registration fee for 10 to 19 nominations from a company

**INR 31,050 (US\$ 414) per person**

**25% discount** on registration fee for:

- 20 to 99 nominations OR
- Officials from Central/State Governments

**INR 25,875 (US\$ 345) per person**

**50% discount** on registration fee for 100 or above nominations from a company

**INR 17,250 (US\$ 230) per person**

\*GST at 18% is applicable for payments in INR.

#### Register at:

**www.totalityofpmonline.com OR Email at: [rjain@cepm.com](mailto:rjain@cepm.com)**

Registration fee is payable to:  
Centre for Excellence in Project Management (P) Ltd.

*Your trusted partner*

#### CEPM's Services

**650+ clients from public, private, central / state governments. Persons trained from 20+ countries.**



#### Global Symposiums on Project Management

*Learn | Share the best practices*



#### World Project Management Forum

*Interconnected world*



#### Project Management Training

*Gain knowledge | Demonstrate benefits*



#### Project Management Consulting

*Satisfying stakeholders*



#### Project Consulting Services

*Contracts Management | Disputes & Claims Management*  
*Industrial Land Parcels | Corporate Commercial Law*



#### Competency Development

*Making A Difference*



#### Project Management Knowledge Quotient

*Assess | Act | Enhance*



#### Real Time Computer Based Project Management Simulation Games

*Risk free | Gain 2 years' experience in 1 day*



#### Organisation Management Maturity Assessment (Project, Risk and Human Capital)

*Assess | Act | Maximise competitiveness*



#### International Project Management Team Excellence Award (PMTEA)

*Participate | Show your mettle*

CEPM's Training Website



#### e-Learning

*pmGURUonline launched in 2003.*

*Widely used across 20+ countries*

*Training is available 24 x 7...from anywhere... any time... at users pace and convenience*

*A great opportunity not to be missed !*

**For more details contact:**

**TPM-20-4-22**

#### For more details contact

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B.E., LLB, MBA  
CIPM, CrtPRM, EDPM  
Chief Executive Officer

**Centre for Excellence in Project Management (P) Ltd. (CEPM)**

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